



# Hotel Industry Overview

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Lee County Visitors & Convention Bureau  
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### THE IMPACT OF THE SHARING ECONOMY ON HOTELS AN ANALYSIS OF AIRBNB AND ALTERNATIVE ACCOMMODATIONS

Data Digital Ownership Operations Regions Profiles



#### 5 THINGS

2 September of the Ho

1 HNN sp impact of

2 Thayer Hollywood

3 Europe over Rom

4 Los An minimum

5 Israeli property

#### HNN Special Report

##### 5 things to know: Alternative accommodations

By The HNN editorial staff

Here are the five most important things you need to know from HNN's special report, "The impact of the sharing economy on hotels."

##### Alt-accommodation impact felt in San Francisco

By Rick Swig, HNN columnist

San Francisco is one of the most dynamic hotel markets in the country, but metrics indicate the performance is threatened by the growing alternative-accommodations segment.

##### An inside view of Airbnb in New York City

By Sean Hennessey, HNN contributor

Airbnb is succeeding in attracting customers, but it is not yet taking much revenue from New York City hoteliers.

##### Airbnb is an old idea with a new tech twist

By Chip Conley, Head of Hospitality & Strategy, Airbnb

Data Digital Ownership Operati



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#### How to partner with DMOs to achieve goals

June 30 2014

A hotel-DMO partnership can be a back-scratching kind of friendship as the two parties work to achieve the same goals.

#### Highlights

By Alicia Hoisington  
Managing Editor

[ahoisington@hotelnewsnow.com](mailto:ahoisington@hotelnewsnow.com)

- "It's just another resource that we have in order to achieve the results we need to achieve," said Hyatt's Patricia S. Trammell.
- Hoteliers can offer creative packages to capture media attention.
- Hoteliers should show a willingness to work with media as a first step.

REPORT FROM THE U.S.—Hoteliers looking for support when it comes to sales-and-marketing efforts might find a friend in their local destination marketing organizations, or convention and visitors bureaus. Sources said a partnership between hotels and DMOs is a great starting point.

"It's just another resource that we have in order to achieve the results we need to achieve," said Patricia S. Trammell, senior director of sales and marketing for the Hyatt Regency Jacksonville Riverfront in Florida. "I think it's important that you develop a partnership with them rather than it being a challenging relationship. We really need to think of ourselves as all working for the same end result."

Dodie Stephens, senior communications manager for Asheville Convention & Visitors Bureau in North Carolina, said her organization offers many partnership-engagement opportunities, where hoteliers can update the DMO on what is new in their world and the DMO can lay out new trends on the horizon, such as "Beer Week" in the city.

In April, Asheville—which is dubbed Beer City, USA—celebrated North Carolina Beer Month, and Stephens said that presented an opportunity for hoteliers to cash in on the festivities. For instance, in the organization's

HNN

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HNN  
Ever

9/3/1

National Conference The Omni  
Shoreham Hotel in Washington

# 5 Things to Know .....

1. Industry Pulse from 30,000 ft.
2. Lee County
3. Florida Comparable Counties
4. Pipeline Growth
5. Where Are We Headed?

# #1 U.S. Pulse – Gangbusters



# U.S. Records Set in 2013!

- ✓ Most Rooms Available
  - ✓ Most Rooms Sold
- ✓ Highest Rooms Revenue
  - ✓ Highest ADR (\$110)
  - ✓ Highest RevPAR (\$70)





**MAY:**  
RevPAR Growth  
**10%** Highest May  
of any on record...  
ever!



**JULY:**  
Most Rooms Sold Ever!  
**113 Million**

2014



**JUNE:**  
Occupancy  
**71.7%** Highest June  
occupancy this decade!

**AUGUST:**  
Room Revenue  
**\$90.8 bn**  
Highest August  
YTD!



# 2014 Room Revenue Will Set Record

**Total 2008: \$107 Billion**

**Total 2013: \$122 Billion**

***November YTD 2014: \$124 Billion***



# November 2014 YTD: Everything Is Awesome!

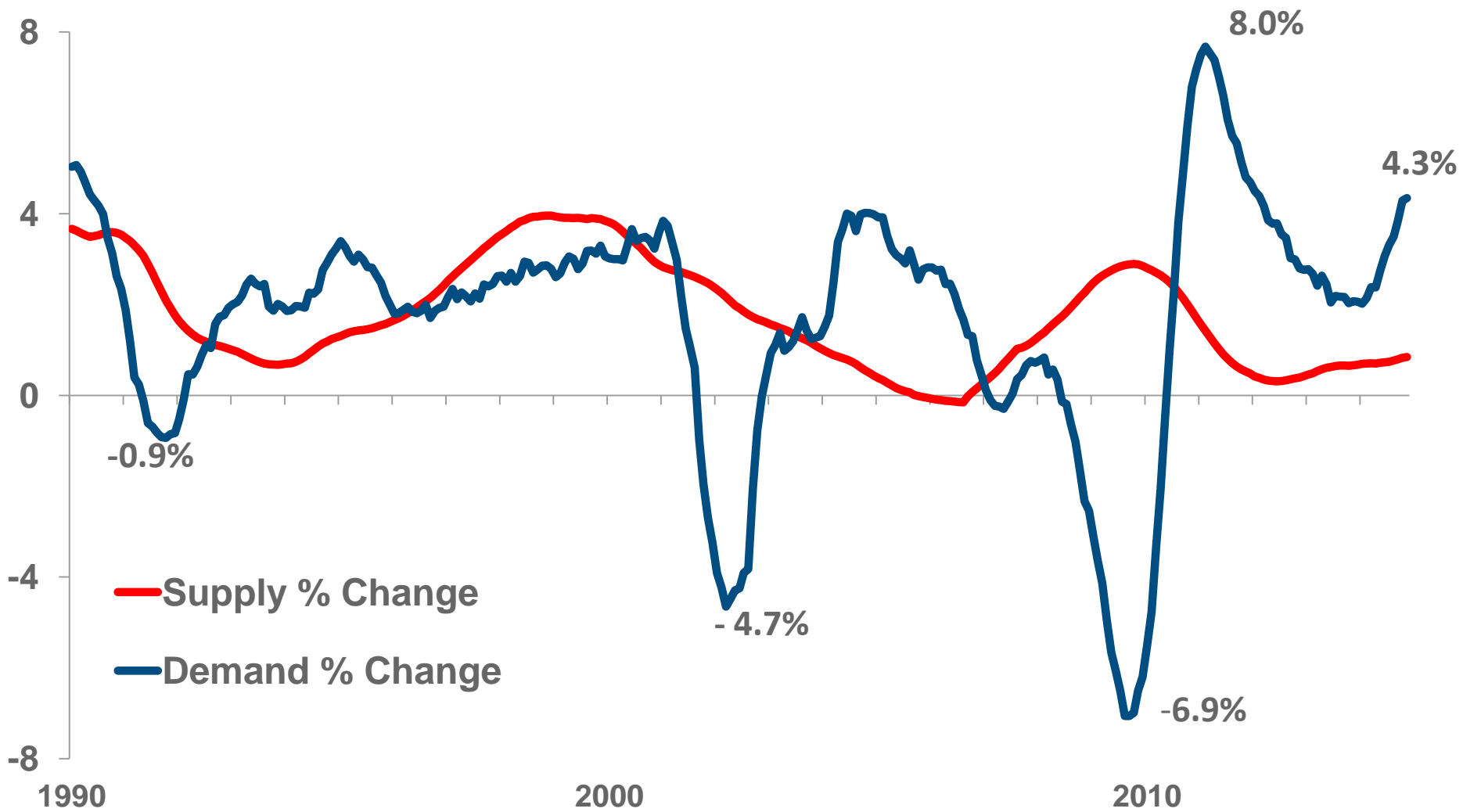
		<u>% Change</u>
• Room Supply*		0.9%
• Room Demand*		4.4%
• Occupancy	66%	3.6%
• ADR*	\$116	4.6%
• RevPAR*	\$76	8.3%
• Room Revenue*	\$124bn	9.2%

November 2014 YTD, Total US Results

\* All Time High for First 10 Months



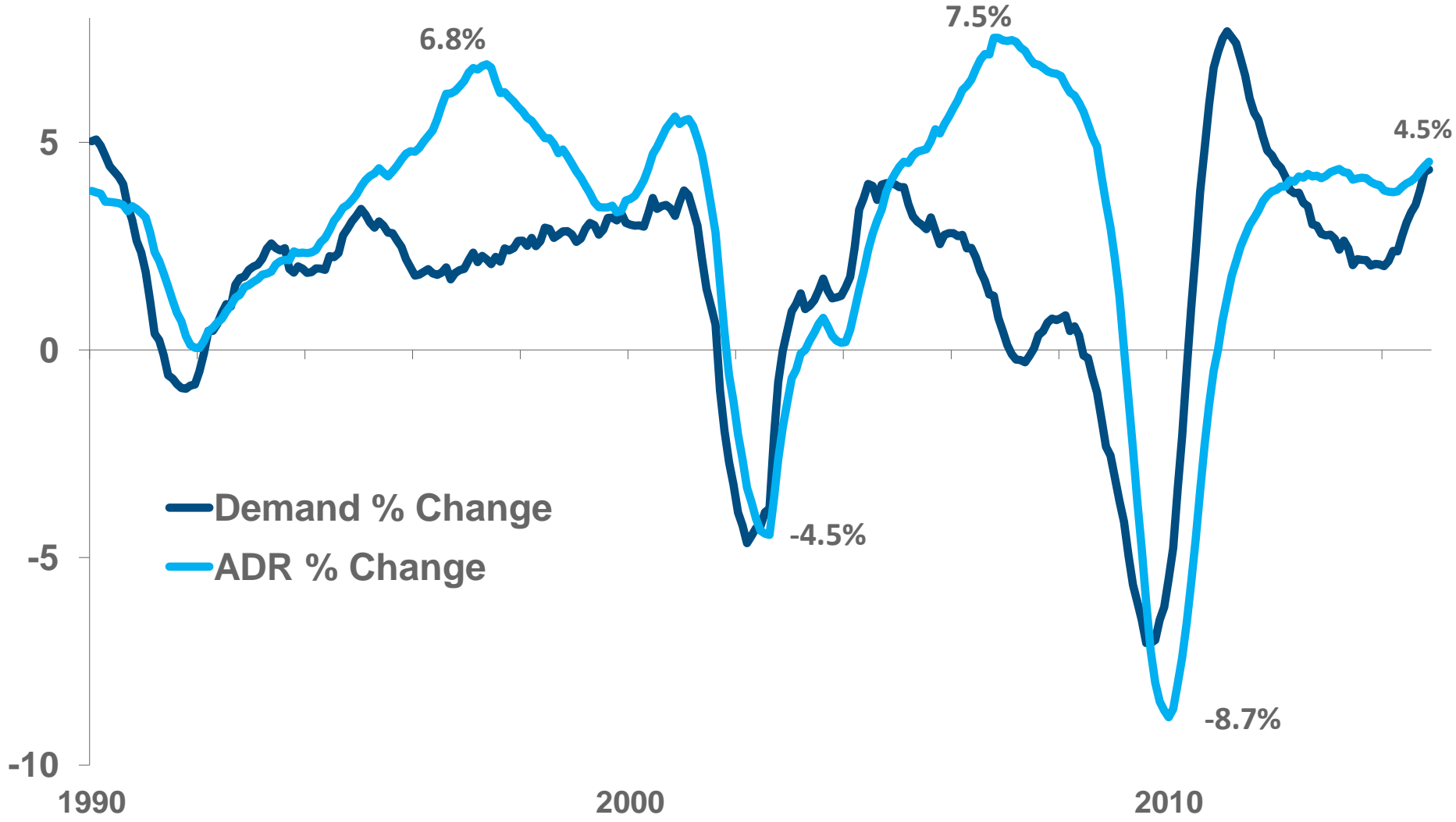
# The Best Fundamentals (Maybe In Our Lifetime)



Total U.S., Supply & Demand % Change, 12 MMA 1/1990 – 11/2014



# Finally Some Real Pricing Power (As Demand Soars)



— Demand % Change  
— ADR % Change

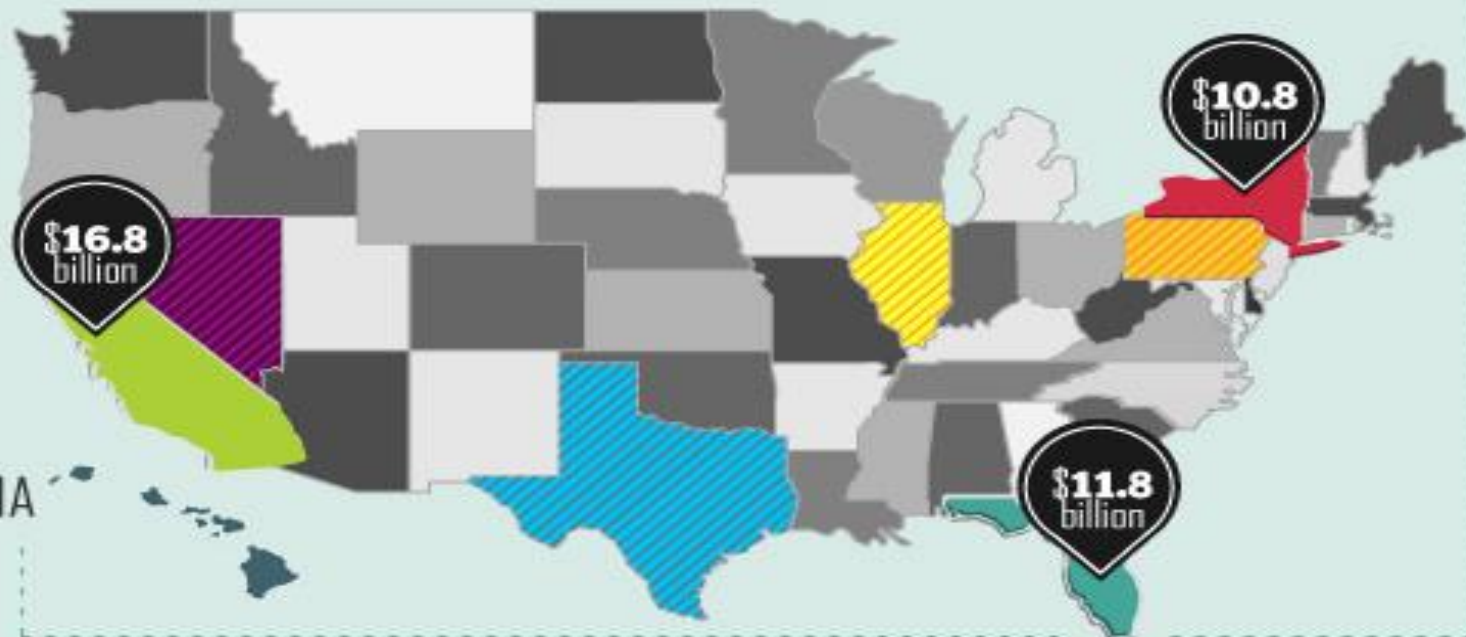
## BY STATE

52.1% of total U.S. rooms revenue in 2013 came from 8 states

SOURCE: STR

### TOP ROOMS REVENUE STATES

1. CALIFORNIA
2. FLORIDA
3. NEW YORK
4. TEXAS
5. NEVADA
6. ILLINOIS
7. HAWAII
8. PENNSYLVANIA



32.3  
%

came from California, Florida and New York

**\$122.3 billion**

2013 total U.S. rooms revenue

# YTD Nov Florida stats:

		<u>% Change</u>
• Room Supply		0.9%
• Room Demand		5.2%
• Occupancy	70%	4.3%
• ADR	\$124	5.6%
• RevPAR	\$87	10.2%
• Room Revenue	\$12bn	9.2%



# #2 Welcome to Lee County





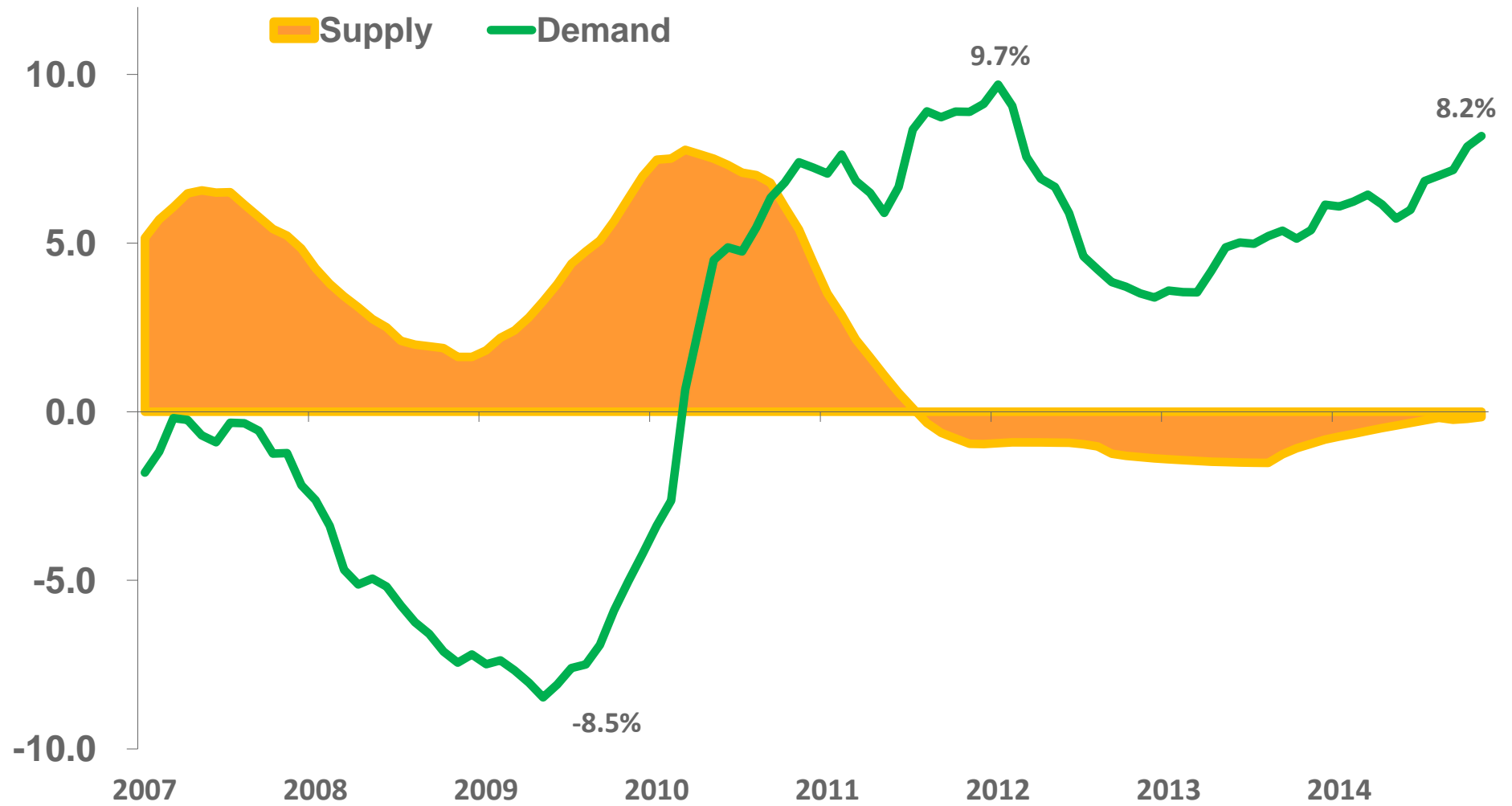
# Lee County At A Glance: Closing 2014 With A Bang?!

## % Change

• # of Hotels	134	
• Hotel Rooms	11,853	
• Occupancy	65.6%	7.8%
• ADR	\$140	6.7%
• RevPAR	\$91	15%
• Room Revenue	\$359m	14.8%



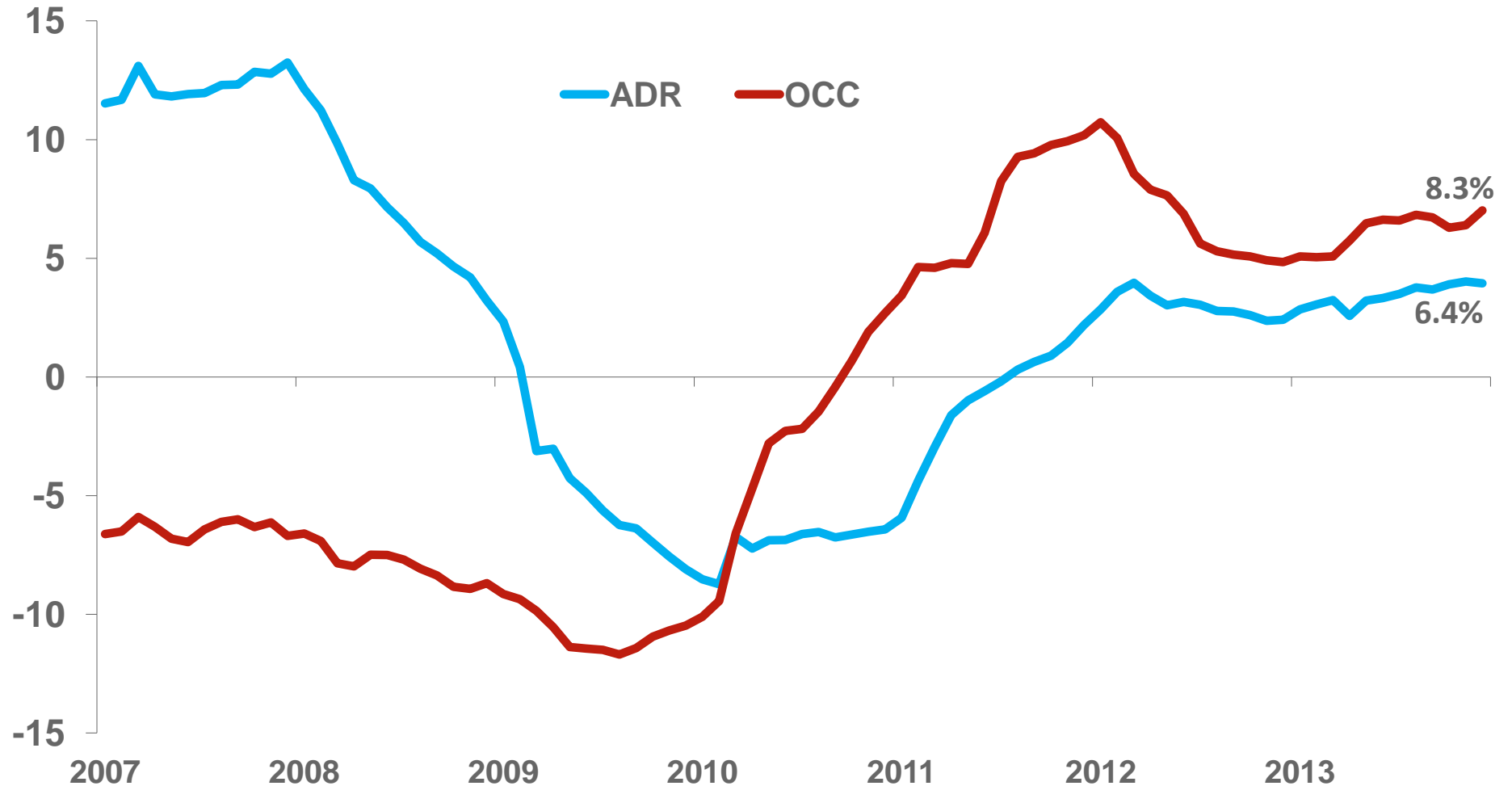
# Demand Soars; Supply Growth Not A Threat At This Time



Lee County, FL; Supply & Demand% Change, 12 MMA, 01/07– 11/14



# Rate Growth Remains Steady; Nice Gateway for 2015



Lee County, FL; ADR & Occupancy % Change, 12 MMA, 01/07 – 11/14



## Hotel study: Lee County still highly seasonal

Laura Buane | lruane@news-press.com | 8:27 a.m. EST December 29, 2014

# Mkts w/Highest Seasonal OCC Variances:

- |                                   |            |
|-----------------------------------|------------|
| 1. Myrtle Beach, S.C.             | July       |
| 2. Maine                          | Aug        |
| 3. Montana                        | July       |
| 4. <b>Fort Myers (Lee County)</b> | <b>Mar</b> |
| 5. Buffalo, N.Y.                  | Aug        |

Delta B/t High & Low OCC for all STR U.S. Mkts on Annual Basis last 4 yrs; Averaged Difference; 12/15/14

Most Seasonal	Lowest Seasonal
1 Grand Canyon/Williams, AZ 64.0 Jul	1 Myrtle Beach, SC 58.5 Jul
2 Myrtle Beach/South, SC 58.9 Jul	2 Maine 50.2 Aug
3 Bozeman/Yellowstone Area, MT 58.4 Jul	3 Montana 48.0 Jul
4 Myrtle Beach/North, SC 57.9 Jul	4 Fort Myers, FL 45.9 Mar
5 Rapid City, SD 56.9 Jul	5 Buffalo, NY 45.1 Aug
6 Panama City, FL 56.6 Jul	6 Colorado Springs, CO 44.1 Jul
7 Fort Walton Beach, FL 56.0 Jul	7 Wyoming 43.2 Jul
8 Niagara Falls, NY 54.5 Aug	8 Maryland Area 42.2 Aug
9 Sandusky/Port Clinton, OH 54.4 Jul	9 South Dakota 41.0 Jul
10 Missoula, MT 52.3 Aug	10 Idaho 40.8 Aug

\*Avg. change from annual peak to trough occupancy, in points

Source: STR Analytics



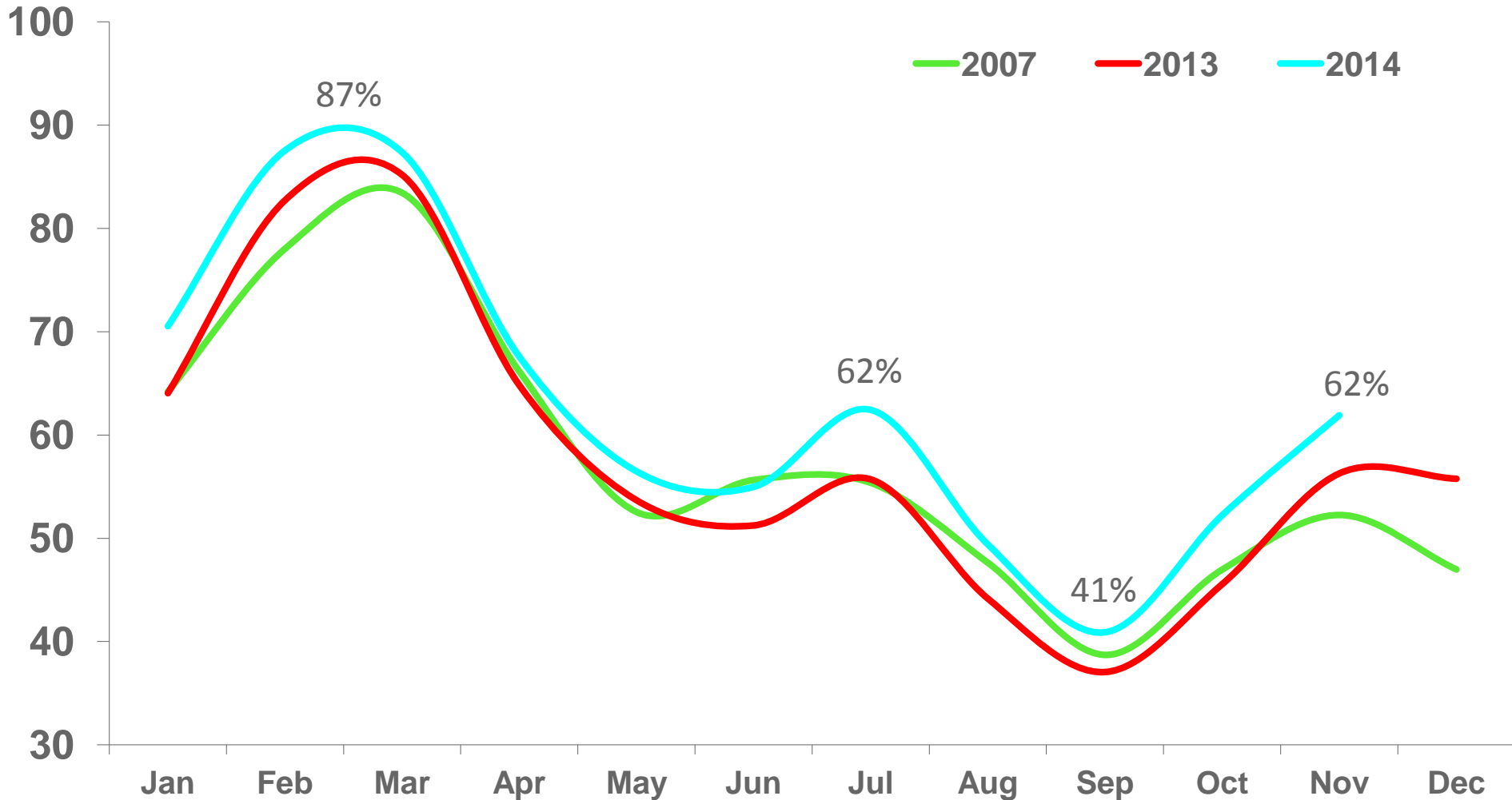
Pigott (Photo: news-press.com file)

the seasonality has abated, but not all of it. The good news is, we're pushing the needle."

Amateur sports tournaments in the summer have been a godsend to inland hotel occupancy. For example, The North American Roller Hockey Championships and Perfect Game baseball were MVPs in achieving the biggest month of July in the 11-year history of the county Sports Development office. The results included 37,935 room nights and \$16.8 million in direct visitor spending.

MC

# Weekday Occupancy: Leisure Seasonality

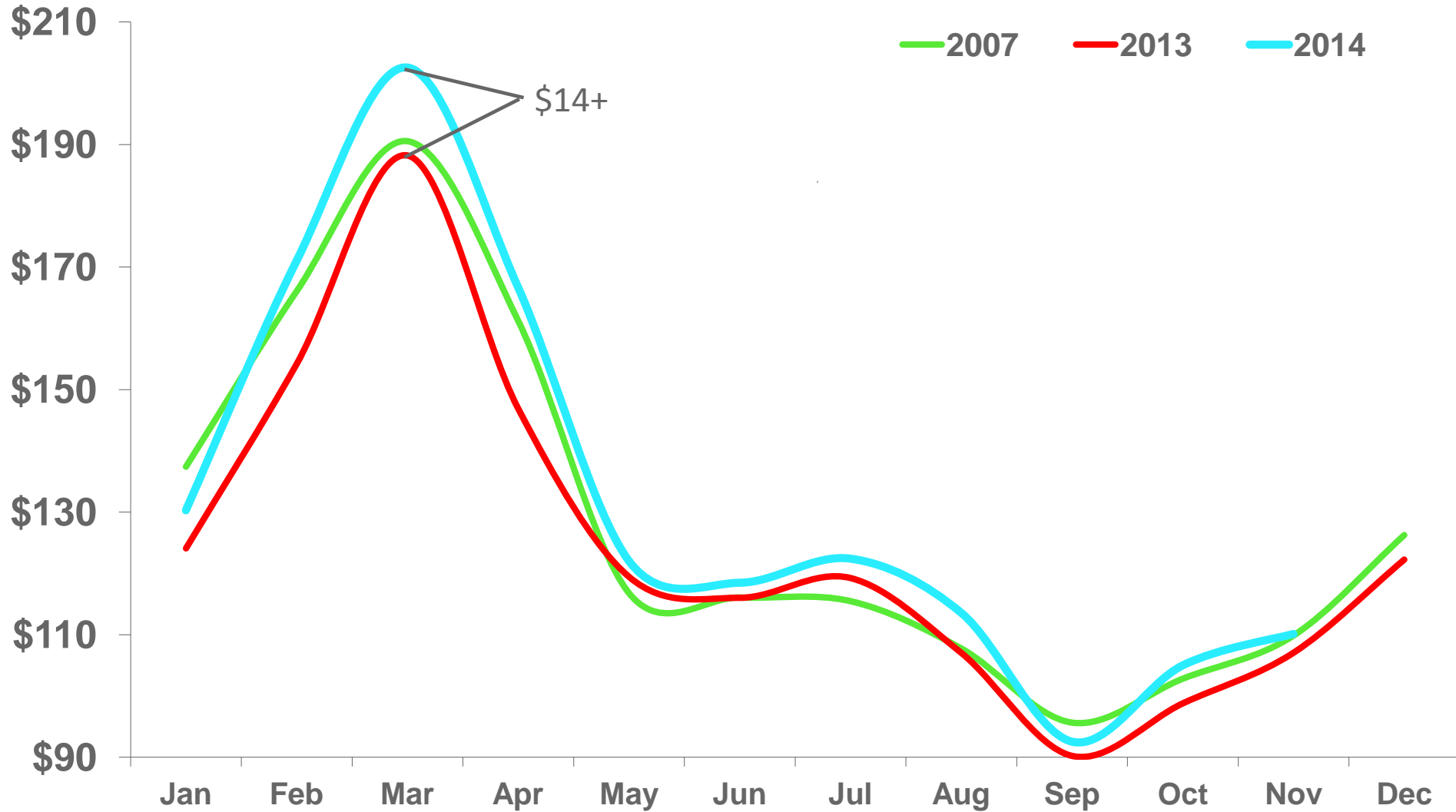


Lee County, FL Weekday Occupancy by Month; 2007, 2013, & Jan-Nov 2014

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# Weekday ADR: March Rate Peaks YOY

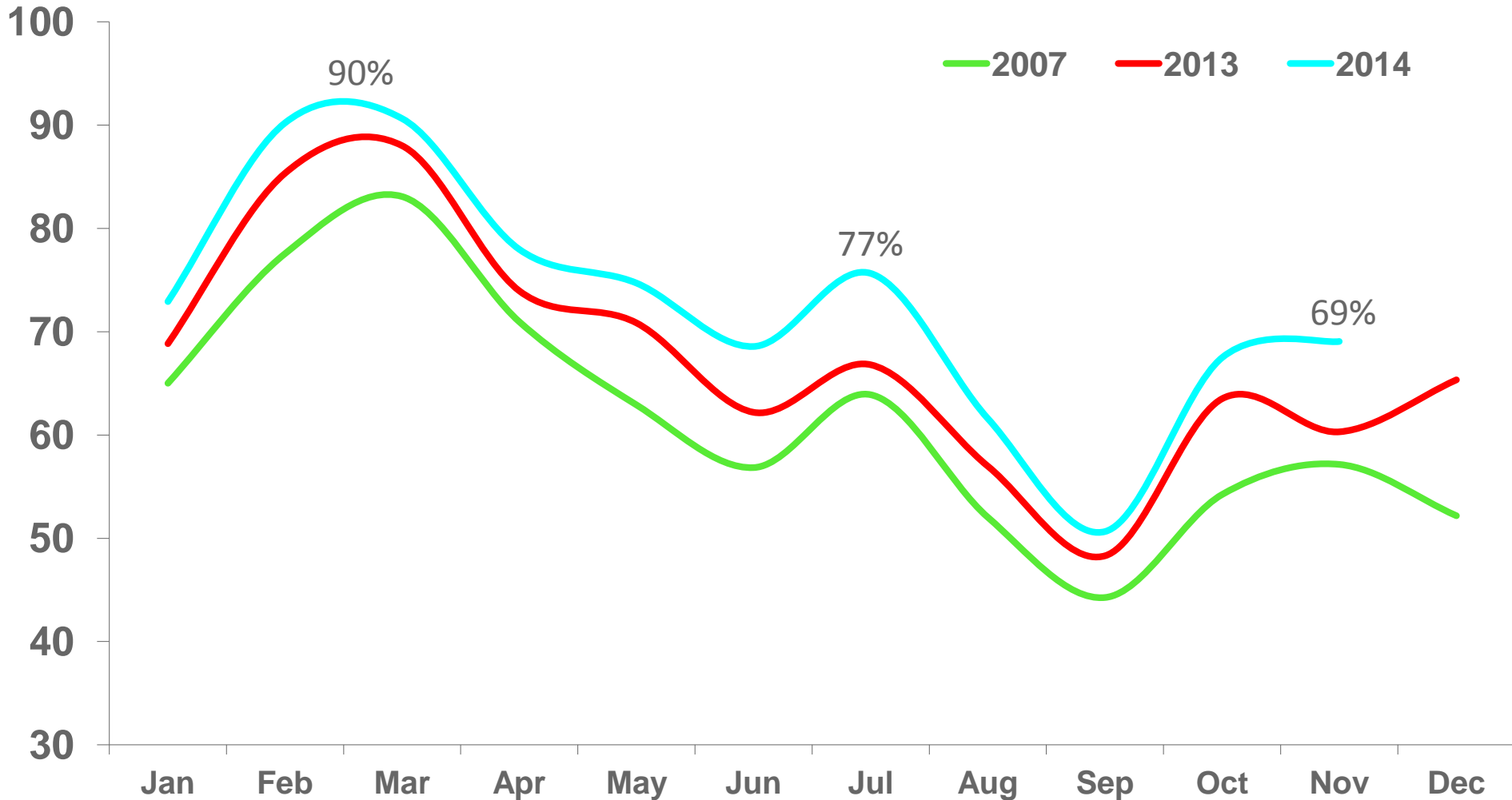


Lee County FL; Weekday ADR by Month, 2007, 2013, & Jan- Nov 2014





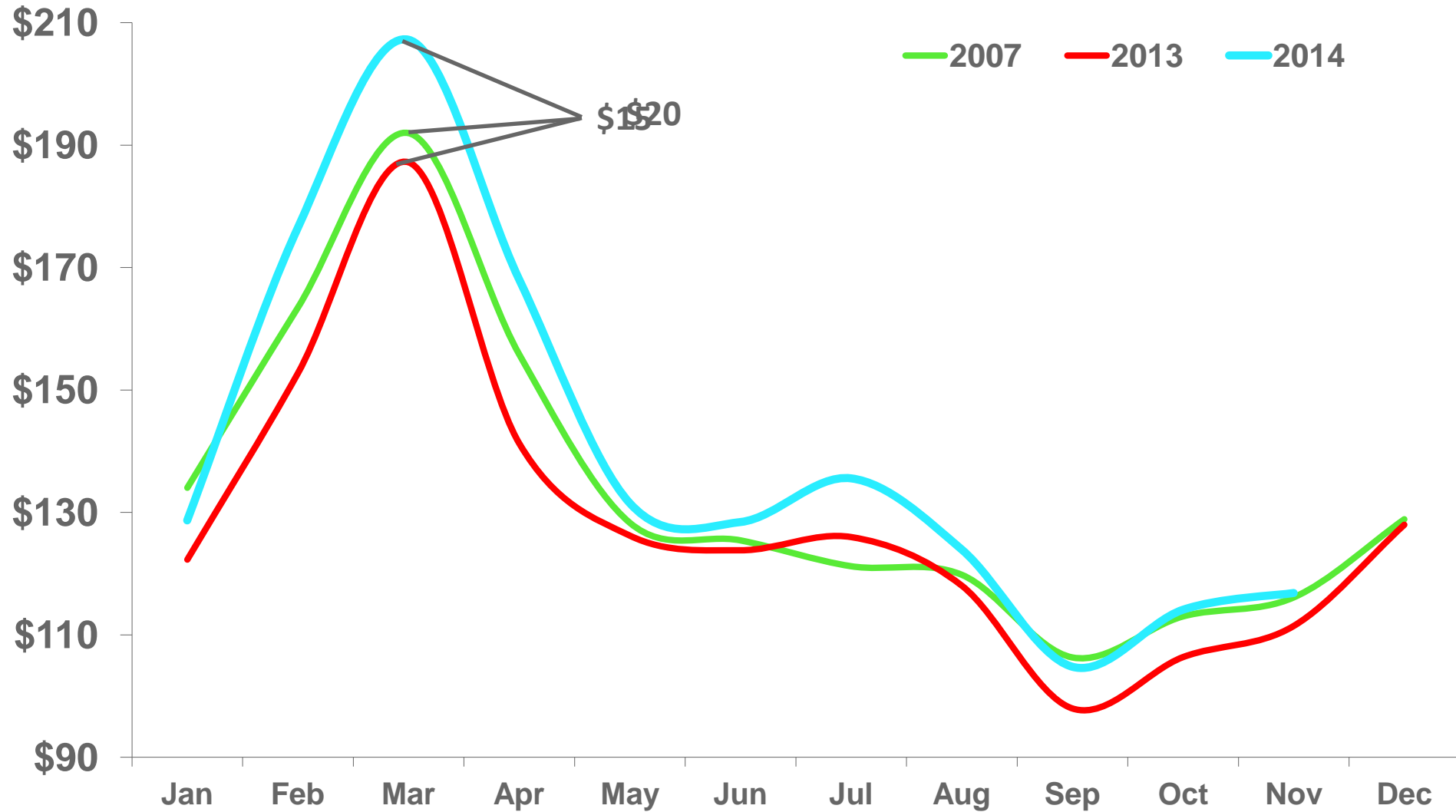
# Weekend Occupancy: Stronger Shoulder Season



Lee County, FL Weekend Occupancy by Month; 2007, 2013, & Jan-Nov 2014

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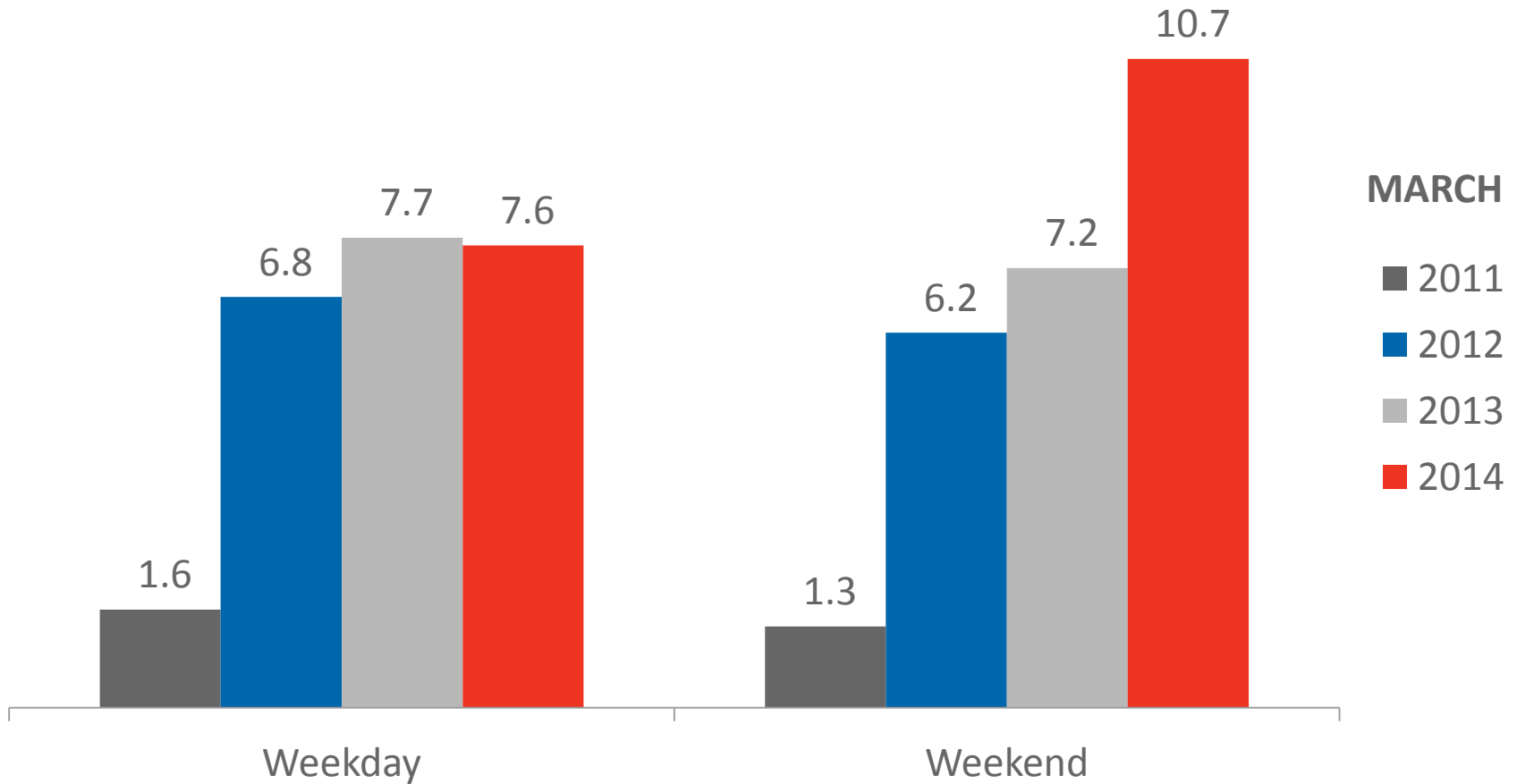
# Weekend ADR: Virtually No Rate Movement This Fall



Lee County FL; Weekend ADR by Month, 2007, 2013, & Jan- Nov 2014

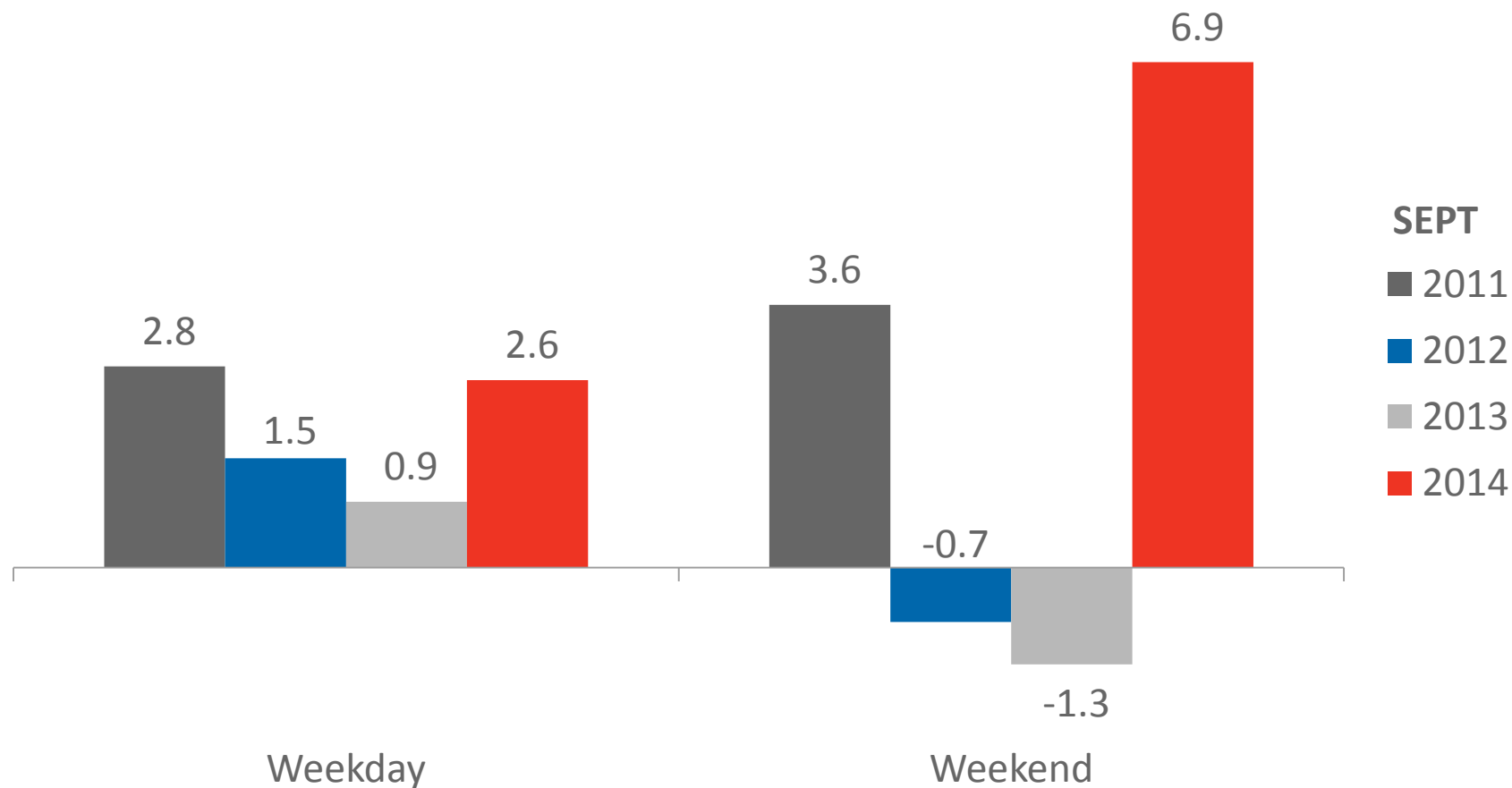


# High Season = Seller's Market



Lee County, FL; ADR % Chng; Weekday & Weekend; March only 2011-2014

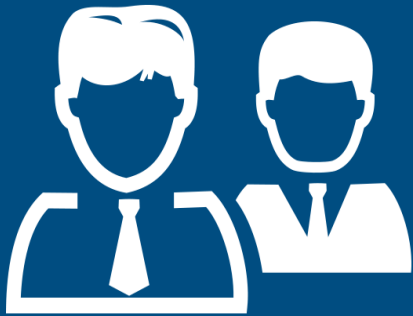
# Low Season = Not So Much



Lee County, FL; ADR % Chng; Weekday & Weekend; September only 2011-2014



# Segmentation Glance:



Group



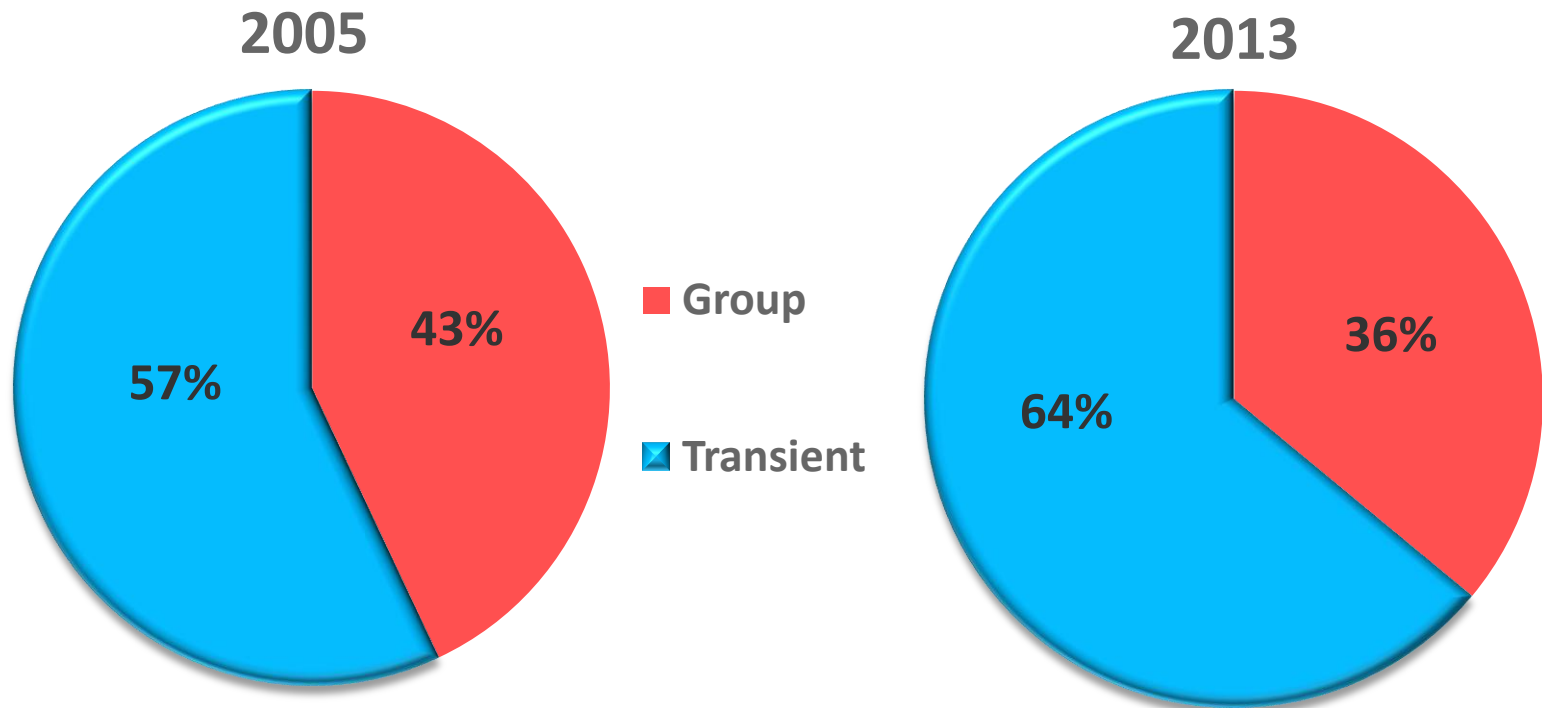
Transient



Contract

***Segmentation***

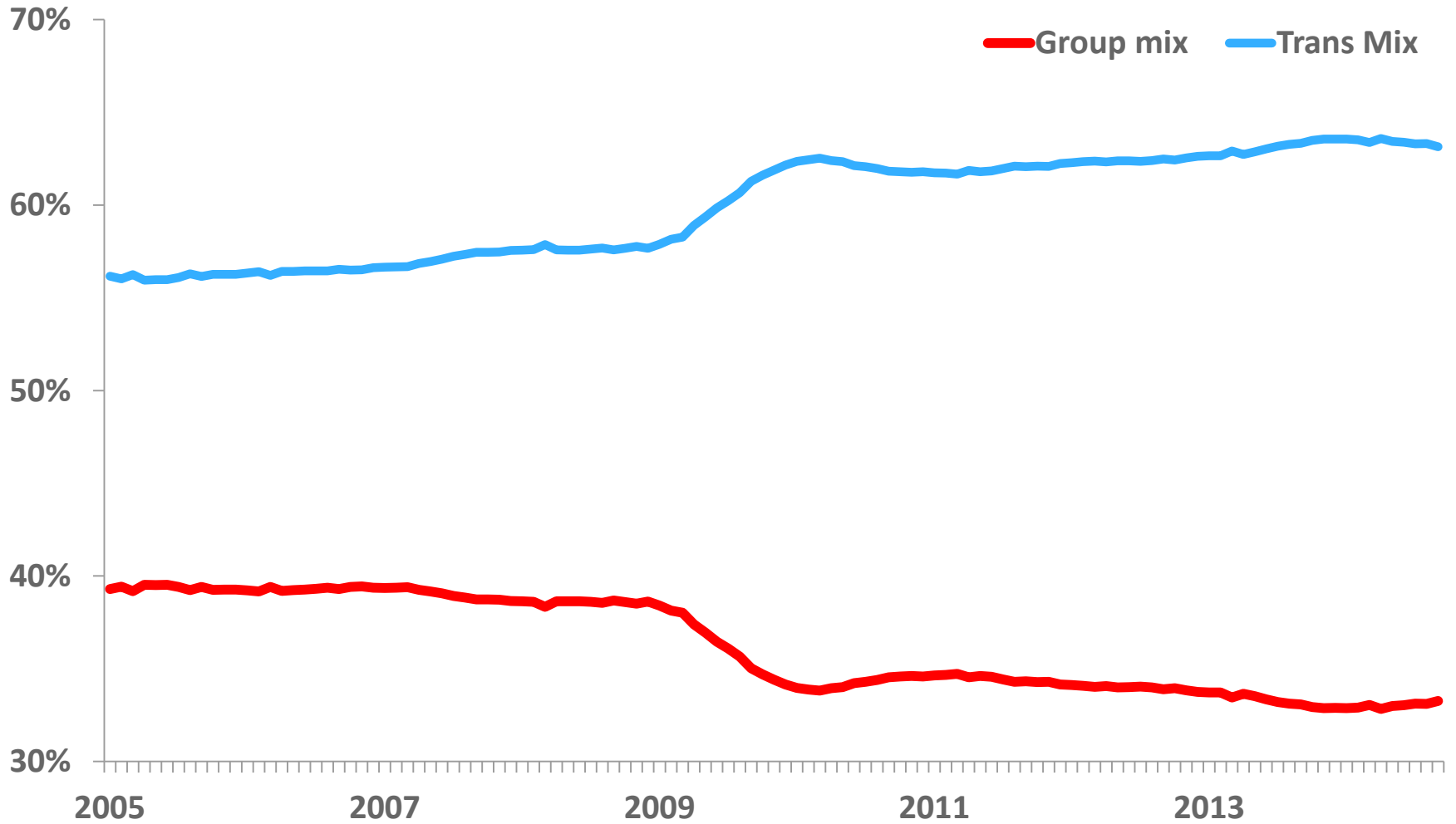
# Total U.S.: Transient Occupancy Share Increases



Transient and Group Occupancy as Share of Total OCC, 2005 and 2013 (Share does not include contract)



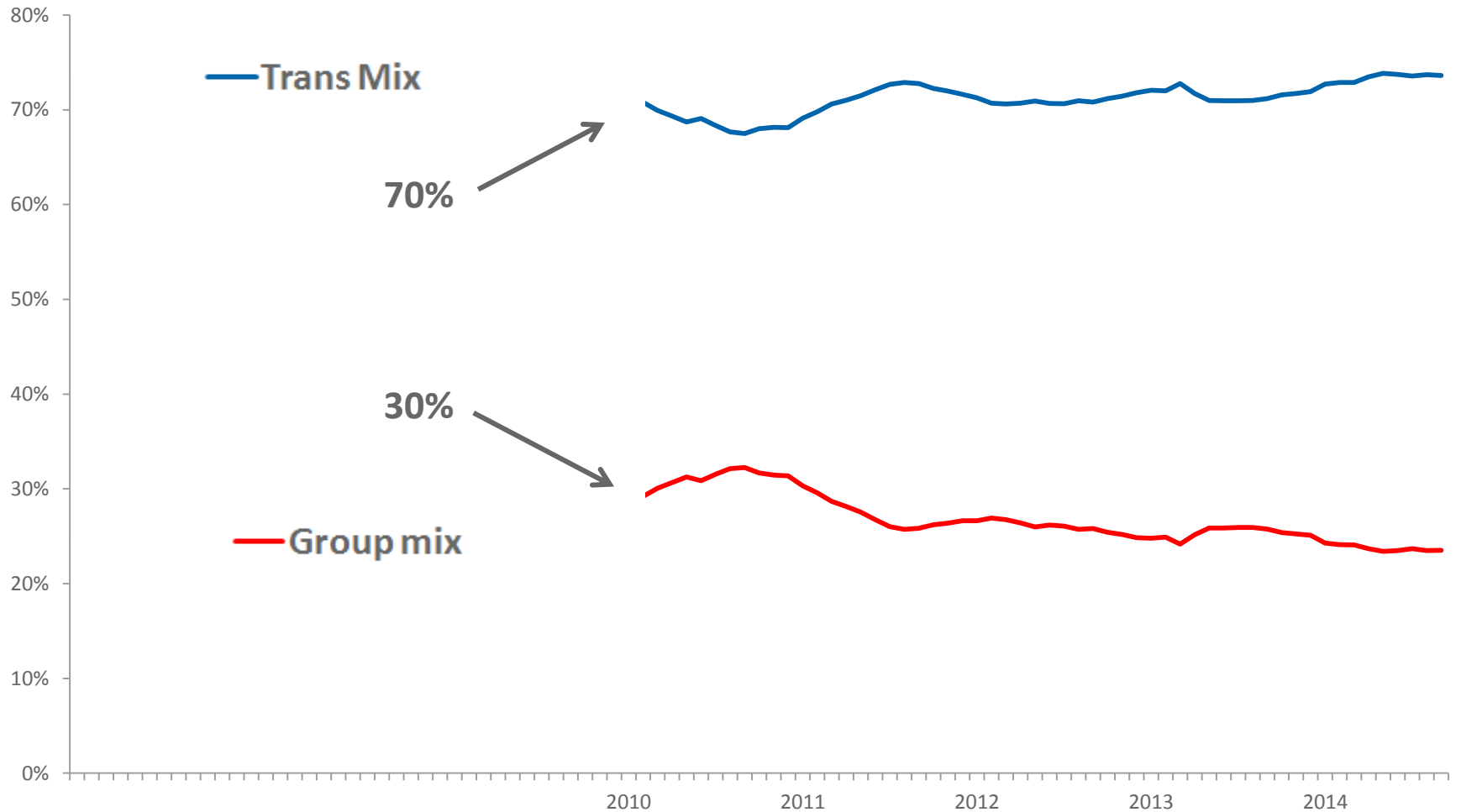
# While Transient Continues To Grow Share of Occupancy .....



U.S. Transient and Group Occupancy Mix of Total OCC  
January 2005 thru Sept 2014



# Lee Co. Occupancy Mix Transient Driven



Lee County, FL; Transient and Group Occupancy Mix of Total OCC; January 2010 thru Nov 2014





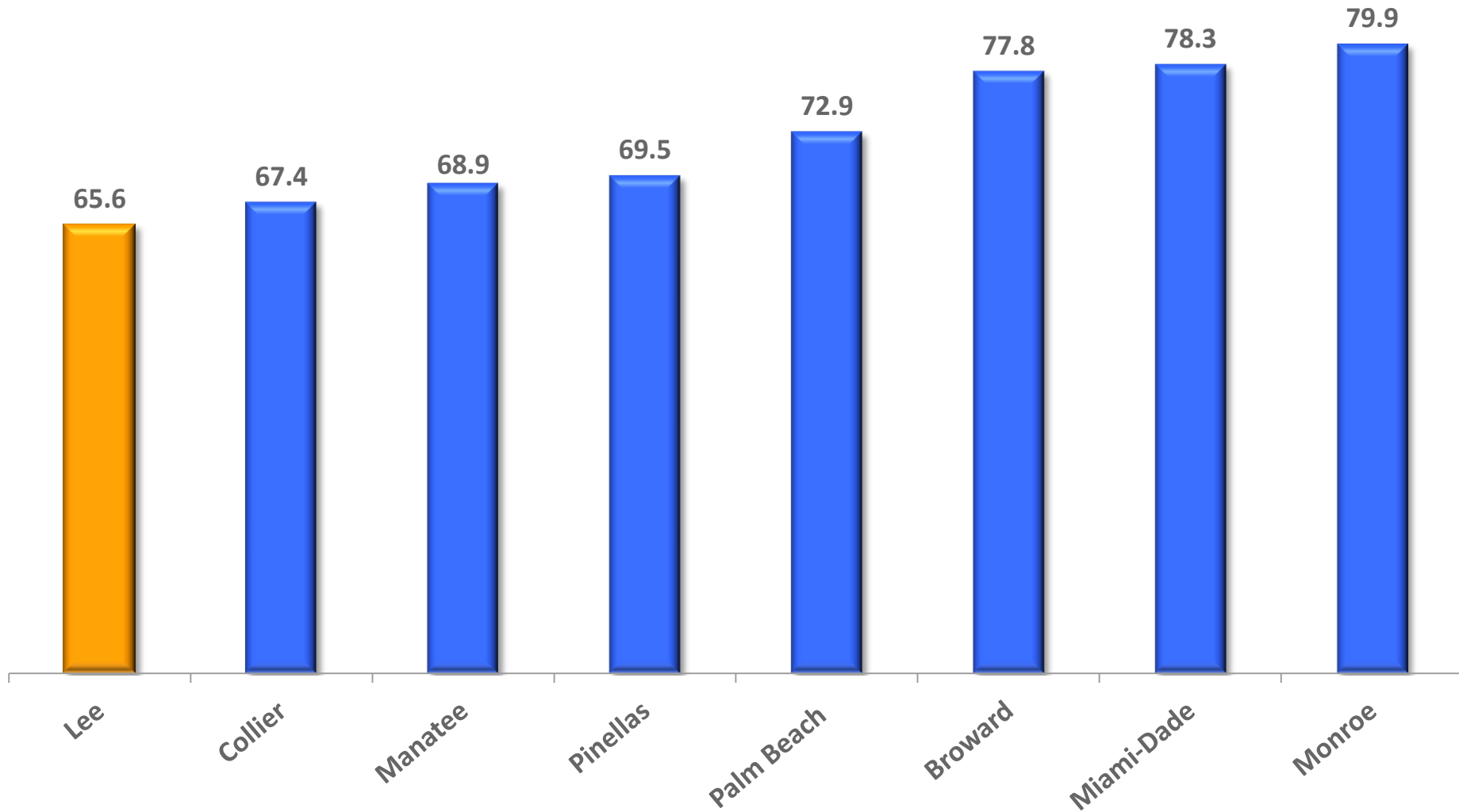
#3

Greetings from

FLORIDA

"The Land of Sunshine"

# All Counties Selling at Least 6 Of 10 Room Nights



Select Florida Counties: Actual Occupancy %; YTD Nov 2014





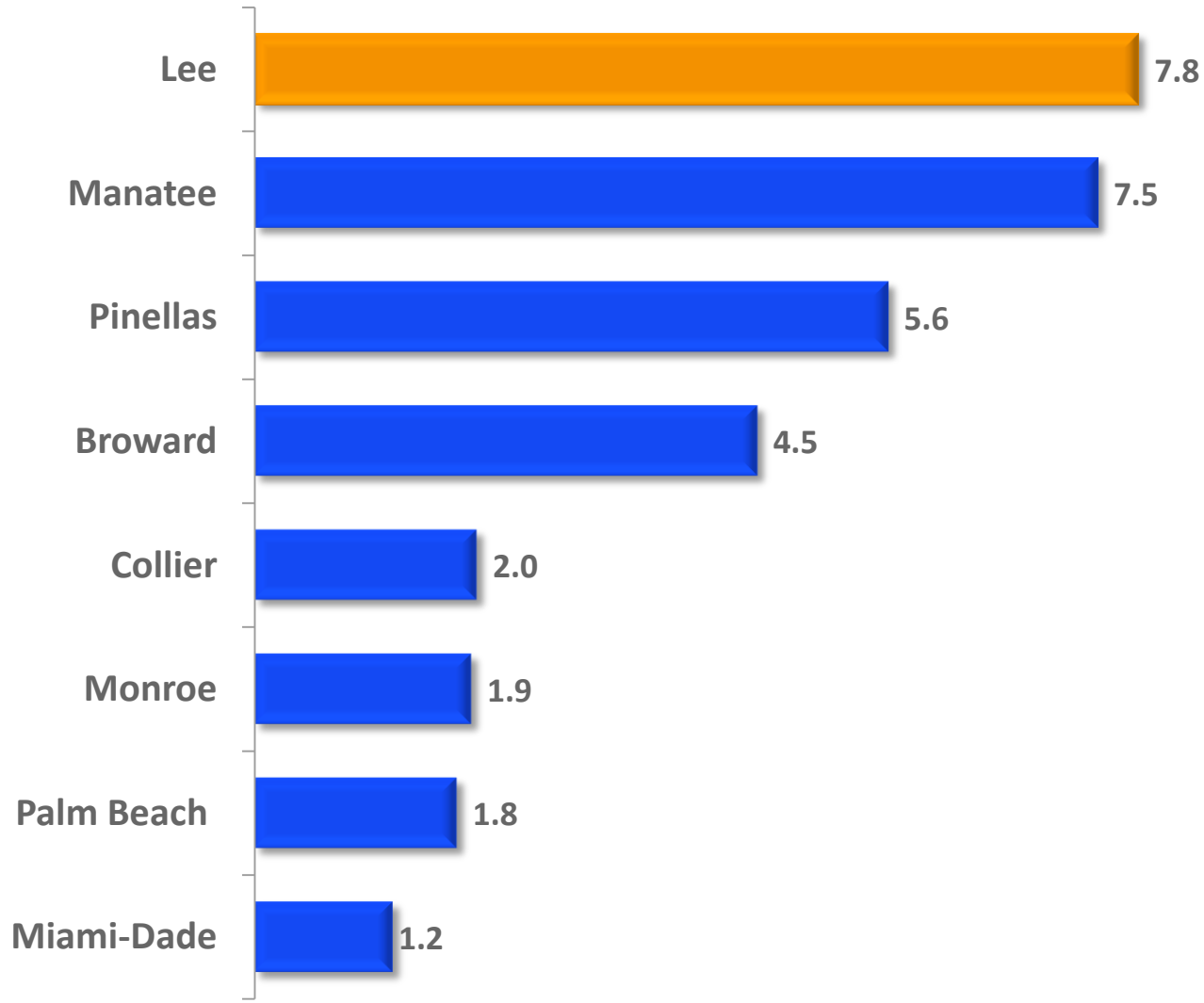
# Rate Leader = Monroe County



Select Florida Counties : Actual ADR \$; YTD Nov 2014



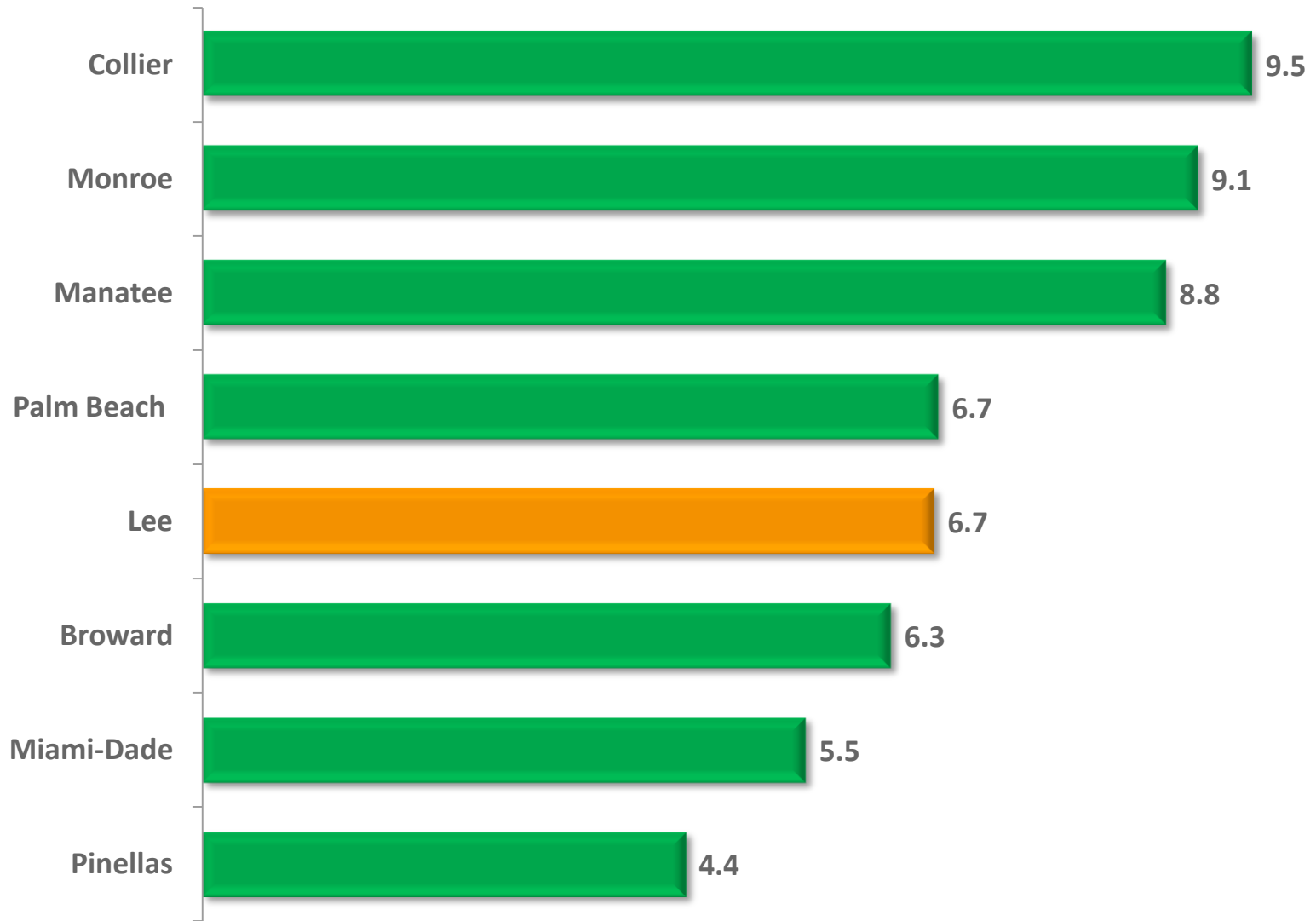
# Lee County With Highest OCC Growth YOY



Select Florida Counties: OCC % Change; YTD Nov 2014



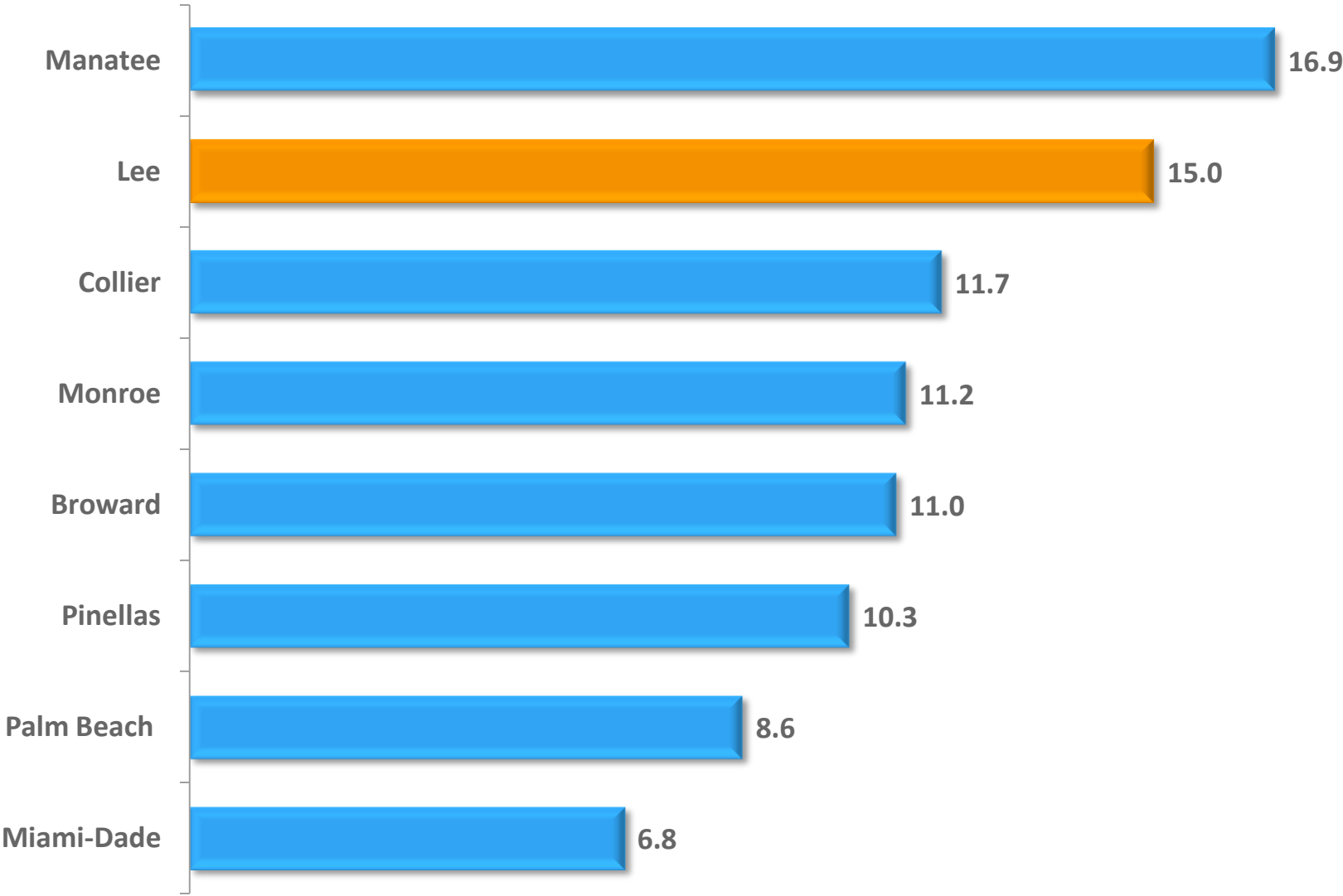
# Most Seeing 6 to 9% Rate Growth YOY



Select Florida Counties: ADR % Change; YTD Nov 2014



# Lee County RevPAR Growth- Strong Contender



Select Florida Counties: RevPAR % Change; YTD Nov 2014



# #4 Hotel Pipeline



# STR Pipeline Phases

Under Contract

**In Construction** – Vertical construction on the physical building has begun. (This does not include construction on any sub-grade structures.)

**Final Planning** – construction will begin within the next 12 months.

**Planning** – construction will begin in more than 13 months.

**Unconfirmed** (formerly Pre-Planning) - Potential projects that remain unconfirmed at this time.

## US Pipeline: Construction Accelerates, But Is Still Muted

<u>Phase</u>	<u>2014</u>	<u>2013</u>	<u>% Change</u>
In Construction	117	92	28%
Final Planning	126	133	-6%
Planning	170	128	33%
<b>Under Contract</b>	<b>413</b>	<b>352</b>	<b>17%</b>

Total US Pipeline, by Phase, '000s Rooms, November 2014 and 2013



# Highest YTD Supply Growth Markets

Market	Supply Growth %
New York, NY	5.6
Nashville, TN	2.4
Denver, CO	2.3
San Diego, CA	1.7
Philadelphia, PA-NJ	1.6

Top 5 Markets in Top 25 Markets, Supply Growth %, November 2014 YTD







New York, NY Market

**13,148**

Rooms Under Construction

**12%** of the Market's Existing Supply

---

U/C Rooms as % of Existing Supply, November 2014





# Total Florida Active Development Pipeline

Phase	Projects (December 2014)
In Construction	57
Final Planning	61
Planning	101
<b>Under Contract</b>	<b>219</b>
Unconfirmed	24
<b>Total</b>	<b>243</b>

Source: STR Construction Pipeline; December 2014

# Lee County Active Development Pipeline (December 2014)

Phase	Projects	Rooms
In Construction	-	-
Final Planning	-	-
Planning	3	330
Unconfirmed	-	-
<b>Total</b>	<b>3</b>	<b>330</b>

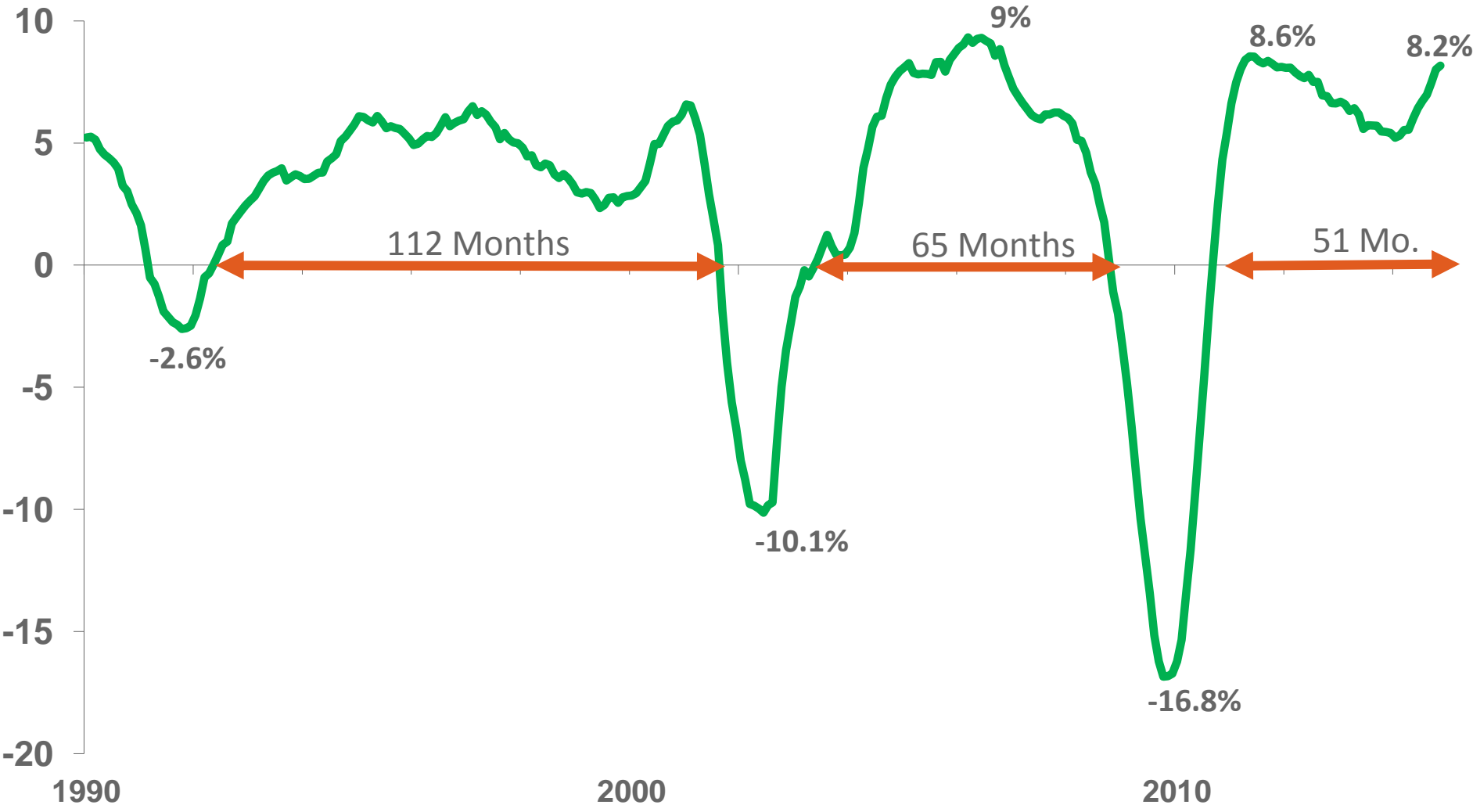
Source: STR Construction Pipeline; December 2014



# #5 Where Are We Headed?



# “Everything is Awesome!” (TM “The Lego Movie”)



<b>U.S. Outlook</b>		
	<b>2014 Forecast</b>	<b>2015 Forecast</b>
<b>Supply</b>	<b>0.8%</b>	<b>1.3%</b>
<b>Demand</b>	<b>4.5%</b>	<b>2.4%</b>
<b>Occupancy</b>	<b>3.7%</b>	<b>1.1%</b>
<b>ADR</b>	<b>4.6%</b>	<b>5.0%</b>
<b>RevPAR</b>	<b>8.5%</b>	<b>6.2%</b>

Total US; Key Performance Indicator Outlook (% Change vs. Prior Year) 2014 - 2015

# 2015 Year End RevPAR Forecast

Top 25 US Markets, November 2014 Forecast (Markets sorted alphabetically)

0% to 5%	5% to 10%	10% to 15%
New York	Anaheim	
Norfolk	Atlanta	
Philadelphia	Boston	
	Chicago	
	Dallas	
	Denver	
	Detroit	
	Houston	
	Los Angeles	
	<b>Miami</b>	
	Minneapolis	
	Nashville	
	New Orleans	
	Oahu	
	<b>Orlando</b>	
	Phoenix	
	San Diego	
	San Francisco	
	Seattle	
	St. Louis	
	<b>Tampa</b>	
	Washington	

<b>Custom Forecast – Lee County, Florida</b>	
	<b>2015 YE Forecast</b>
<b>Occupancy</b>	<b>5.1%</b>
<b>ADR</b>	<b>5.0%</b>
<b>RevPAR</b>	<b>10.3%</b>

Lee County Florida; Key Performance Indicator Outlook (% Change vs. Prior Year) YE 2015





# To Recap...

- Life is Great! *'Fish While the Fishing is Good'*
- Demand Growth: Strong & Steady
- Supply growth: Not an Issue For Now
- YE RevPAR Forecast: Rosy!



ANY  
QUESTIONS  
?



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